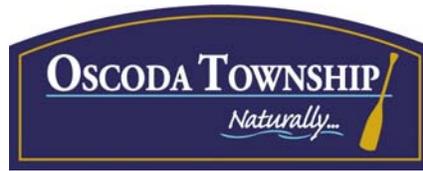


Charter Township of Oscoda



Plan to Cooperate, Collaborate & Consolidate Services

Category 2 of the State of Michigan
Economic Vitality Incentive Program (EVIP)
(January, 2013)

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Executive Summary

The Charter Township of Oscoda has developed this report to comply with the State of Michigan requirements related to the Economic Vitality Incentive Program (EVIP). Specifically, this document is responsive to the requirement for a report addressing consolidation of services and collaboration. The report is intended to be both straightforward and succinct.

It is important to note in reviewing the document that the Charter Township of Oscoda has engaged in a substantial amount of cooperation and collaboration prior to the EVIP initiative being undertaken. Accordingly, some of the more obvious and attractive cost saving opportunities have been capitalized upon historically. However, in the current fiscal environment it behooves all governmental units to continue seeking out and pursuing feasible consolidation and/or cooperation options.

Current Cooperation Efforts

Historically, Oscoda Township has contracted police, fire, cemetery and library services to the adjoining municipality of AuSable Charter Township. This long-standing and mutually beneficial relationship has yielded significant financial savings for both communities over time and reflects a positive example of a sustainable approach to cooperation. This functional consolidation is now embedded within the financial structure and service delivery model for both communities.

In addition, the two townships have previously cooperated in establishing a municipal water system in part through a joint utility authority. The collaboration and service delivery method later transitioned to a wholesale water purchase contract arrangement upon retirement of various debts. AuSable Township continues to receive sanitary sewer sewage treatment service through a contract with Oscoda which allows

substantial industrial and commercial development opportunities that flow (no pun intended) to the benefit of both communities.

Oscoda Township also elected to participate in the Huron Shores Regional Utility Authority (HSRUA) for purposes of securing long-term potable water supply in the mid-90's. Given the disparate water production methods employed (water wells then versus a water treatment plant now), cost savings were not realized in this transition. Nonetheless, current costs are substantially less for all HSRUA participants, including seven municipalities, than any one community could support on a standalone basis to operate a modern water treatment facility.

Oscoda Township also engages in numerous additional cooperation / consolidation efforts of lesser magnitude. These include a collaborative purchasing program with the Oscoda Area Schools, a regional undercover drug enforcement program, consolidation of public safety dispatch service with Iosco County through Central Dispatch/E911, purchasing through State of Michigan and Oakland County fixed price programs, sharing of various specialized law enforcement and fire protection functions and pieces of equipment (mutual aid), amongst other things.

Finally, the Township has undertaken several internal initiatives in recent years to consolidate/restructure personnel functions and close building facilities in the interest of cost savings. This has included reducing administration by .75 FTE, law enforcement by 1 FTE, hours worked in several part-time positions, seasonal employment hours, contract assessing work schedule by 10% and closing one administrative and one maintenance building.

Many of these initiatives are noted in the attached spreadsheet as intended to document cost savings. However, given the nature of such efforts cost savings estimates should be considered just that as they have not been historically quantified in most instances.

Completed Cooperation & Collaboration Opportunities

During 2012 the Charter Township of Oscoda successfully completed two cooperation/collaboration efforts. These are detailed as follows:

US 23 Streetscape Expansion Project –The Michigan Department of Transportation implemented a major highway reconstruction project on US 23 in the commercial district of Oscoda Township. A component of the project was replacement of existing streetscape in the central business district within the MDOT project area. The Township worked with MDOT staff in developing a streetscape plan which integrated sidewalk replacement efforts of the department in conjunction with the overall project. The Township and Downtown Development Authority funded a portion of the improvement costs which were not an eligible MDOT project component. The net result was a substantial cost savings to the community as compared to undertaking a stand-alone streetscape project. Further, streetscape improvements were extended the entire length of the US 23 project to the benefit of many businesses along the US 23 corridor.

US 23 Water Main Replacement/Upgrade – The Michigan Department of Transportation replaced a substantial amount of water main in the commercial district of Oscoda Township in conjunction with the highway reconstruction project. The Township collaborated with the department in funding an upgrade to the size of the pipe to improve hydraulic performance and capacity for the future. Long term reliability will also be enhanced significantly in conjunction with improvements the Township undertook in 2011 on adjoining streets in anticipation of the US 23 project.

Continued Cooperation & Collaboration Opportunities

The Charter Township of Oscoda is evaluating several potential opportunities for expanding cooperation/collaboration efforts. One such effort is as follows:

Regional Utility Management Plan – A concept remains under discussion involving a municipal wastewater authority, Huron Shores Regional Utility Authority and Oscoda Township wherein individual contracts between each of these entities and a private contract operator might be established to create a regional economy of scale resulting in cost savings and potential service enhancements for all participants. As of the writing of this report the outcome of such discussions is uncertain but should this plan be set aside other opportunities for collaboration in the utility operations and management arena will continue to be explored.

New Cooperation & Collaboration Opportunities

As of the writing of this report, the Charter Township of Oscoda is evaluating two potential opportunities for expanding cooperation/collaboration efforts. These are detailed as follows:

New Fire Truck Acquisition – A quotation from Pierce Fire Trucks in the amount of \$394,285 has now been approved by the Township Board. The Township intends on financing the purchase of this vehicle in cooperation with AuSable Township which will support approximately 25% of the purchase. This will be accomplished through the existing shared service arrangement and inclusion in the budget spending plan.

MiDeal / BidCorp – The Township is now finalizing participation in the State MiDeal.com and BidCorp.com programs. This will allow for enhanced revenue generation from the sale of Township vehicles and property taken out of service and items that have been impounded by the Police Department. The ability to solicit buyers in a large geographic area in a competitive format is expected to improve response numbers and sale prices.

CURRENT COOPERATIVE EFFORTS CHART

Township Department / Function	Consolidation / Cooperative Effort	Partner Agency	Estimated Annual Fiscal Impact	Years Effective
Police Department	Shared Services	AuSable Township	\$214,440	More Than 5 Years
Police Department	Dispatch Services	losco County	\$92,700	More Than 15 Years
Police Department	Drug Enforcement (STING)	Various Agencies	\$38,700	More Than 5 Years
Police & Fire Department	Purchasing	Oakland County	\$6,000	Ongoing
Police & Fire Department	Purchasing	State of Michigan	\$6,000	Ongoing
Fire Department	Shared Services	AuSable Township	\$50,941	More Than 20 Years
Fire Department	Mutual Aid	Various Agencies	unknown	Ongoing
Water Department	Water Supply	HSRUA	\$462,290	More Than 10 Years
Sewer Department	Wastewater Treatment	AuSable Township	\$69,400	More Than 20 Years
Zoning Department	Permits	losco County	\$12,000	More Than 5 Years
Public Works Department	Purchasing	losco Cty Rd Commission	\$550	More Than 5 Years
Public Works Department	Road Dust Control	losco Cty Rd Commission	\$4,500	More Than 10 Years
Parks & Rec. Department	Downtown Beautification	Downtown Beautification Committee	\$3,200	More Than 5 Years
Parks & Rec. Department	Downtown Beautification	Garden Club	\$1,100	More Than 20 Years
Library	Shared Services	AuSable Township	N/A	More Than 10 Years
Library	Shared Services	District Library	\$97,570	More Than 10 Years
Cemetery	Shared Services	AuSable Township	\$17,500	More Than 20 Years
Elections	Election Proceedings	Oscoda Area Schools	\$6,900	Ongoing
Community Promotion	Fireworks	AuSable Township	\$2,666	More Than 15 Years

PLANNED / POTENTIAL COOPERATIVE EFFORTS

Water & Sewer Department	Regional Management Plan	Multiple Agencies	\$50,000	
Fire Truck Acquisition	Purchasing	AuSable Township	\$11,250	10 Years
MI Deal / Bidcorp	Sales	State of Michigan	\$7,500	More Than 5 Years

Economic Vitality Incentive Program/County Incentive Program Certification of Consolidation of Services

Issued under authority of 2012 Public Act 200. Filing is mandatory to qualify for payments.

Each city/village/township/county applying for Consolidation of Services payments must:

1. Certify to the Michigan Department of Treasury (Treasury) that the local unit listed below has produced and made readily available to the public, a consolidation plan as required by 2012 Public Act 200. The plan shall be made available for public viewing in the clerk's office or posted on a publicly accessible Internet site.
2. Submit to Treasury a consolidation plan.

City/village/township: This certification, along with a consolidation plan, **must be received by February 1, 2013** to receive the February and April payments or on or before March 31, 2013 to receive the April payment. Post mark dates will not be considered. For questions, call (517) 373-2697.

County: This certification, along with a consolidation plan, **must be received by February 1, 2013** (or the first day of a payment month) in order to qualify for that month's payment. Post mark dates will not be considered. For questions, call (517) 373-2697.

PART 1: LOCAL UNIT INFORMATION		
Local Unit Name Charter Township of Oscoda		Local Unit County Name Iosco
Local Unit Code 35106		Contact E-Mail Address admin@oscodatwp.com
Contact Name Robert F. Stalker II	Contact Title Township Superintendent	Contact Telephone Number (989) 739-8299
Website Address, if plan is available online www.oscodatwp.com		
PART 2: CERTIFICATION		
<i>In accordance with 2012 Public Act 200, the undersigned hereby certifies to Treasury that the above mentioned local unit has produced a consolidation plan and has made the plan available for public viewing in the city, village, township, or county clerk's office or has posted the plan on a publicly accessible Internet site. The consolidation plan is attached to this signed certification.</i>		
Chief Administrative Officer Signature (as defined in MCL 141.422b) 		Printed Name of Chief Administrative Officer (as defined in MCL 141.422b) Robert F. Stalker, II
Title Township Superintendent		Date 7-24-2013

Completed and signed form (including required attachment) should be e-mailed to: TreasRevenueSharing@michigan.gov

If you are unable to submit via e-mail, mail the completed form and required attachment to:

Michigan Department of Treasury
Office of Revenue and Tax Analysis
PO Box 30722
Lansing MI 48909

TREASURY USE ONLY		
EVIP/CIP Y N	Certification Received	EVIP/CIP Notes
Final Certification	Plan Received	
	1st C/P Submission Y N	